Executive compensation

CEO= chief executive officer CFO= chief financial officer EVP= executive vice president

SVP= senior vice president COO= chief operating officer VP= vice president

	2016 total direct compensation	2016 salary and bonus	2016 other income	2015 salary and bonus	% change from 2015 salary and bonus	Value of 5-year \$100 investment	Value of sale of options	Fair value of stocks and option awards	Value of shares owned
Acxiom Scott Howe, CEO	\$5,694,469	3835333		THE CHARLES					
Warren Jenson, CFO	3,020,230	\$650,000 522,725	\$1,072,950 849,832	\$650,000 515,000	0.00% 1.50	\$194 194	\$0 0	\$3,971,519 1,647,673	\$30,947,685 11,102,476
Richard Erwin, division pres. Travis May, division pres.	1,573,718 2,247,514	418,750 368,750	434,109 430,923	400,000 340,000	4.70 8.50	194 194	0 418,028	720,859 1,029,813	1,859,556 4,901,907
Dennis Self, division pres.	1,484,207	423,750	339,598	NA	NA NA	194	0	720,859	1,236,611
America's Car-Mart	4 175 040	466 400	24.400	466 400	0.00	01	2 675 140	0	12 122 490
William Henderson, CEO Jeffrey Williams, CFO	4,175,949 1,032,888	466,400 367,290	34,409 33,198	466,400 367,290	0.00	81 81	3,675,140 632,400	0	13,122,480 7,723,128
ArcBest	1,585,336	660,000	464,095	642,500	2.70	243	0	461,241	1,459,481
Judy McReynolds, CEO Timothy Thorne, ABF Freight president	839,410	400,000	221,990	387,500	3.20	243	0	217,420	153,677
Jim Ingram, ABF Logistics president J. Lavon Morton, SVP	751,497 689,251	355,000 340,000	204,225 170,656	345,000 330,000	2.90 3.00	243 243	0	192,272 178,595	32,150 1,684,564
David Cobb, CFO	605,671	315,000	138,477	307,494	2.40	243	0	152,194	678,365
Bank of the Ozarks	6 240 702	1,000,000	2 600 702	1 000 000	0.00	270	0	2 550 000	200 474 606
George Gleason, chairman, CEO Greg McKinney, CFO	6,240,792 1,970,215	594,615	2,690,792 610,600	1,000,000 458,657	0.00 29.60	378 378	0	2,550,000 765,000	288,474,685 5,462,408
Dan Thomas, vice chairman	4,724,775	1,000,000 594,615	2,024,775	1,000,000 458,657	0.00 29.60	378	0 438,360	1,700,000	8,923,811
Tyler Vance, COO John Carter, director of community banking	2,408,575 678,707	309,615	610,600 117,525	456,657 NA	NA	378 378	39,067	765,000 212,500	5,535,566 976,839
Bear State Financial	504 500	405.000	20.040	400 400	200 40	000		400.050	200 204
Mark McFatridge, ex-CEO Matt Machen, CEO	561,569 347,538	425,000 250,000	30,319 47,538	109,423 219,615	288.40 13.80	263 263	0	106,250 50,000	290,384 265,521
Sherri Billings, CFO Tom Fritsche, EVP	354,521 483,813	216,018 350,000	43,510 63,813	201,994 320,097	6.90 9.30	263 263	0	94,993 70,000	783,129 214,088
Shelly Loftin, EVP	218,303	180,000	15,803	320,097 NA	NA NA	263	0	22,500	110,546
Yurik Paroubek, EVP	218,303	180,000	15,803	NA	NA	263	0	22,500	141,623
Deltic Timber Mark Leland, interim CEO	632,269	131,532	760	NA	NA	225	0	499,977	885,038
Ray Dillon, ex-CEO	4,500,881	448,691	2,269,804	578,000	-22.40	225	687,428	1,094,958	8,421,746
Kenneth Mann, CFO Kent Streeter, VP	1,182,552 636,976	361,833 293,000	266,446 123,091	361,000 293,000	0.20	225 225	116,556 36,082	437,717 184,803	1,672,955 2,195,007
David Meghreblian, VP	687,605	242,167	156,247	236,833	2.30	225	61,073	228,118	3,332,255
Jim Andrews Jr., general counsel Dillard's	688,680	275,833	170,047	269,000	2.50	225	0	242,800	2,229,642
William Dillard II, CEO	2,530,877	1,000,000	1,364,731	1,000,000	0.00	127	0	166,146	115,242,796
Alex Dillard, president Mike Dillard, EVP	2,530,675 1,459,295	1,000,000 735,000	1,364,529 633,107	1,000,000 735,000	0.00	127	0	166,146 91,188	118,661,686 88,604,322
Drue Matheny, EVP	1,428,884	735,000	602,696	735,000	0.00	127	0	91,188	40,211,917
Chris Johnson, SVP Phillip Watts, SVP	803,400 784,696	500,000 500,000	259,537 240,833	500,000 500,000	0.00	127 127	0	43,863 43,863	492,350 619,181
Home BancShares	100000000						1 100000		
Randall Sims, CEO	317,539 766,654	295,000 450,000	22,539	285,000 300,105	3.50 49.90	461 461	289,562	0	8,551,291
Brian Davis, CFO John Allison, chairman	6,037,627	330,000	27,092 520,386	300,000	10.00	461	2,627,491	2,559,750	2,901,773 162,591,060
Tracy French, CEO, Centennial Bank	1,763,289	577,000	42,689	540,000	6.90	461	1,143,600	101,600	6,086,506
Kevin Hester, chief lending officer Inuvo Inc.	620,447	487,500	31,347	450,000	8.30	461	0	101,000	3,383,420
Richard Howe, chairman, CEO	493,100	482,500	10,600	637,308	-24.30	235	0	0	887,419
Wallace Ruiz, CFO Don Barrett III, COO	321,237 303,735	312,500 300,000	8,737 3,735	378,846 387,629	-17.50 -22.60	235 235	0	0	302,721 246,494
J.B. Hunt Transport Services	20.000			200 0000				27 TH 1997 (2015) 19	1272500000
John Roberts III, CEO David Mee, CFO	5,545,371 2,458,876	807,747 480,660	121,385 78,954	796,132 476,846	1.50 0.80	227 227	0	4,616,239 1,899,262	34,303,315 12,747,513
Shelley Simpson, EVP	2,221,599	476,923	73,268	429,808	11.00	227	0	1,671,408	12,583,481
Nicholas Hobbs, EVP Terrence Matthews, EVP	2,198,640 1,315,127	454,808 478,819	72,424 76,618	403,846 478,946	12.60	227 227	0	1,671,408 759,690	7,459,292 10,042,302
Murphy Oil	1,010,127	470,015	70,010	470,540	0.00	221		130,030	10,042,002
Roger Jenkins, CEO John Eckart, CFO	7,000,568 1,682,031	1,300,013 515,011	2,183,645 517,800	1,300,000 506,333	0.00 1.70	79 79	0	3,516,910 649,220	21,279,987 5,520,851
Eugene Coleman, EVP	2,595,431	562,011	526,620	NA	NA	79	0	1,506,800	5,933,060
Walter Compton, general counsel Michael McFadyen, EVP	1,657,206 2,424,894	541,006 522,289	424,360 395,805	541,000 NA	0.00 NA	79 79	0	691,840 1,506,800	5,338,435 6,174,747
Murphy USA	2,424,034	322,203	390,003	INA	INA	13		1,300,000	0,174,747
Andrew Clyde, CEO	6,195,199 3,538,594	991,667	1,767,929	898,245	10.40	NA NA	0	3,435,603	18,023,831
Mindy West, CFO John Moore, general counsel	2,115,571	546,083 412,250	624,253 391,994	500,250 402,689	9.20 2.40	NA NA	1,421,767 766,683	946,491 544,644	3,726,150 1,612,700
Marn Cheng, SVP	1,298,126	382,627	382,693	353,833	8.10	NA	66,198	466,608	544,698
Robert Chumley, SVP P.A.M. Transportation Services	248,523	116,667	131,856	NA	NA	NA	0	0	0
Daniel Cushman, CEO	867,821	500,032	213,739	496,377	0.70	273	0	154,050	556,991
Allen West, CFO Simmons First National	300,099	293,867	6,232	278,349	5.60	273	0	0	25,956
George Makris, chairman, CEO	2,341,219	625,000	511,893	640,000	-2.30	259	28,690	1,175,636	12,759,197
Robert Fehlman, CFO Marty Casteel, SEVP	1,050,520 1,067,379	344,500 344,500	261,951 259,680	334,000 334,000	3.10 3.10	259 259	19,130	444,069 444,069	3,979,832 5,127,530
Barry Ledbetter, EVP	713,204	315,665	136,259	270,750	16.60	259	0	261,280	2,583,543
Patrick Burrow, general counsel Tyson Foods	656,061	271,310	140,824	264,444	2.60	259	0	243,927	1,790,488
John Tyson, chairman	38,918,052	928,818	4,182,959	910,089	2.10	452	29,485,000	4,321,275	212,822,551
Donnie Smith, CEO Dennis Leatherby, CFO	16,568,728 12,536,494	1,170,961 660,390	3,630,460 1,583,896	1,124,228 640,862	4.20 3.00	452 452	6,375,816 8,837,604	5,391,491 1,454,604	153,847,842 25,682,976
Donnie King, pres., North American operations	23,683,686	856,946	2,196,503	831,606	3.00	452	16,586,362	4,043,875	24,241,794
Noel White, pres., poultry	17,318,160	777,716	2,164,232	753,981	3.10	452	12,214,590	2,161,622	20,056,298
Tom Hayes, pres. USA Truck	4,319,280	1,304,522	1,560,154	NA	NA	452	0	1,454,604	10,640,314
John Rogers, former CEO	1,996,634	559,115	80,016	NA NA	NA NA	113	0	1,357,503	153,391
James Reed, CFO Joseph Kaiser, VP	417,582 419,424	103,891 266,943	163,695 29,085	NA NA	NA NA	113 113	0	149,996 123,396	337,202 246,999
James Craig, pres., USAT logistics	1,018,657	312,692	35,998	NA	NA	113	0	669,967	1,209,767
Troy Robertson, general counsel Thomas Glaser, former CEO	325,210 299,968	205,000 38,417	71,733 112,117	NA 230,711	-83.30	113 113	0	48,477 149,434	116,429 210,023
Michael Borrows, former CFO	1,674,884	116,154	658,138	239,332	-51.50	113	0	900,592	17,953
N. Martin Tewari, former pres., trucking Uniti Group	693,480	293,750	14,742	168,850	74.00	113	0	384,988	137,872
Kenneth Gunderman, CEO	5,126,583	700,000	1,415,434	578,872	20.90	NA	0	3,011,149	3,928,996
Mark Wallace, CFO Daniel Heard, general counsel	1,617,469 1,228,369	421,154 350,000	587,131 477,033	296,952 259,814	41.80 34.70	NA NA	0	609,184 401,336	822,728 554,757
Ronald Mudry, EVP	690,101	135,731	36,263	NA NA	NA NA	NA NA	0	518,107	577,720
Wal-Mart Stores Douglas McMillon, CEO	23,427,101	1,278,989	5,338,293	1,263,231	1.20	124	1,585,113	15 224 706	92,513,891
Douglas McMillon, CEO Brett Biggs, CFO	23,427,101 6,307,280	854,670	5,338,293 2,276,036	623,126	1.20 37.20	124 124	1,585,113	15,224,706 3,176,574	92,513,891 9,067,952
Gregory Foran, EVP	11,546,122	1,006,424	3,889,208	976,334	3.10	124	0	6,650,490	14,385,893
David Cheesewright, EVP Marc Lore, EVP	11,781,390 243,876,539	1,071,743 346,154	4,208,125 1,081,249	1,533,976 NA	-30.10% NA	124 124	0	6,501,522 242,449,136	17,176,654 300,899,274
Windstream									
Tony Thomas, CEO Robert Gunderman, CFO	4,396,275 1,627,640	1,000,000 450,000	1,187,968 358,165	1,000,000 450,000	0.00%	75 75	0	2,208,307 819,475	1,210,673 429,555
John Fletcher, general counsel	2,115,334	515,000	405,311	515,000	0.00%	75	0	1,195,023	691,039
		000 015	227,734	MA	NA	75	0	279,998	NA
Sarah Day, pres., consumer	806,347 633.867	298,615 290.000		NA 290.000					
Sarah Day, pres., consumer John Eichler, controller David Works, former pres., enterprise TOTALS	806,347 633,867 2,256,975	290,000 320,135 557,517,359	119,639 1,084,908 47,762,469	290,000 465,000 67,260,900	0.00% -31.20% 40,864,160	75 75 NA	0 0 NA	224,228 851,932 87,551,740	140,130 0 2,017,834,833

The percent change in salary and bonus shows how

READING THE TABLE: Total direct compensation is the sum of salary, bonus, nonequity incentive plan compensation, value of the sale of stock options and other income (see definition below).

The percent change in salary and bonus shows how fixed the company, made five years before the close of the fiscal year in the most recent proxy, has returned. If a

company has not been publicly traded for five years, no return is listed. The value of the sale of options indicates the value of stock options the executive cashed in during 2016. Other income includes such items as life insurance premiums paid by the company, company contributions

to 401(k) plans, value of country club memberships and moving expenses. The value of shares is based on a company's closing stock price on Oct. 10.

NA= Not available or not applicable